It gives me great pleasure to introduce to you the Annual Report of the Turin School of Development covering the academic year 2014–15.

In 2014-15, the Turin School of Development offered nine Masters Programmes covering areas as diverse as Occupational Safety and Health, World Heritage and Cultural Projects, Applied Labour Economics, Public Procurement, Intellectual Property and International Trade Law. At the heart of all of these Masters Programmes is a strong commitment to sharing knowledge and expertise to equip our students to better contribute to sustainable development, poverty reduction and job creation.

Our commitment to linguistic diversity is reflected in the partnership with the University of Barcelona which enables us to offer the Master in World Heritage and Cultural Projects for Development in Spanish, and the partnership with Sciences Po which enables us to offer the Master in Public Procurement Management for Sustainable Development in French.

Our campus in Turin provides students with a stimulating international and multicultural environment as they have the opportunity to mingle with the large number of participants in the training programmes of the Centre coming from around the world as well as benefit from an international faculty. The students of the Turin School of Development also enrich the work of the International Training Centre of the ILO as they bring new and fresh thinking and approaches to the themes and topics they study.

The Turin School of Development is an integral and valuable part of the learning and knowledge-sharing mission of the International Training Centre of the ILO. I value highly the opportunity it provides to increase our outreach and enhance our collaboration and visibility with UN System organizations, academia, and other development actors.

The academic year 2014–15 was a successful year for the Turin School of Development. It was also a period of transition and I take this opportunity to express my appreciation to the former Director of the School, Dr Dario Arrigotti who retired at the end of 2014 and to welcome Professor Giuseppe Casale, Deputy Director of the Centre who assumed the function of Director of the Turin School of Development in January 2015.

Patricia O’Donovan
Director
International Training Centre of the ILO
It gives me great pleasure to introduce this Annual Report for the academic year 2014-15 of the Turin School of Development. The School through its Masters Programmes continues to promote high quality teaching and education to students coming from all over the world.

I would like to recall that the education and advocacy functions of the School are based on the principles and values of the United Nations and the International Labour Organization. The teaching provided by professors and practitioners in the different thematic areas is aimed at further promoting new generational expertise at global level.

In this regard, we are committed to assist students to become better acquainted and more influential in policy debates on economic and social issues such as sustainable development, job-rich growth, income inequalities, industrial and employment relations, and occupational safety and health.

The School is fully embedded into the training programmes offered by the International Turin Centre of the ILO and for each Master Programme, the comparative advantage of the Centre as a global knowledge hub, combined with regional and national expertise, is further enhanced. In this context, I would like to mention the Ph.D. Programme launched by the School in cooperation with the ILO and selected universities and which is attracting more and more attention.

In the 2014-15 academic year, the participants had a unique opportunity to learn about the most recent trends and issues relevant to the world of work and I look forward to another dynamic academic year in 2015-16.

Giuseppe Casale
Director
Turin School of Development
The University of Turin, founded in the year 1404 as one of the main academic institutions in Europe, is one of the leading Italian public universities with an international reputation for high quality teaching and research.

We offer to our 67,000 students a full-fledged set of courses, aimed at providing our students with the academic competence required by the contemporary challenges of a global society.

Research is the top priority of the University of Turin - both fundamental and business-oriented research that blends skills pertaining to:
- national and international research;
- technological transfer (spin-off, patents);
- relations with local business and with the territory;
- commissioned research;
- various projects (such as EU Horizon 2020 and Structural Funds);
- cooperation and internationalization projects.

At the international level, the University of Turin is oriented to both relations with major organizations and to collaboration with developing countries. In the former field, relations with United Nations Agencies have been stepped up, above all with those already operating in Turin: the International Training Centre of the ILO through the Turin School of Development, UNICRI and UNSSC.

Several Masters Programmes have been organized or sponsored by the University of Turin, together with the Turin School of Development, for some time now. Since 2009, those programmes have come together under the banner of the Turin School of Development and receive every year a wide number of applications from many countries around the world.

Together with the UN agencies and the ILO, we share a strong commitment to decent work, improvement of education, and intercultural training. This commitment, which is part of our curricula, has proved throughout the years to be a strong asset for all those who look to the Turin School of Development as the right place to acquire and share knowledge in the several fields related to human development.

Gianmaria Ajani
Rector
University of Turin
Our objective is to provide multi-disciplinary postgraduate learning opportunities with targeted content and effective delivery modalities which are conducive to imparting the essential competencies needed for dealing with today’s social, economic and environmental priorities at national and global levels.

The learning offers of the Turin School of Development are not intended to be in direct competition with similar programmes offered by universities; they are selected and designed with a perspective of “differentiation” through a combination of features such as:

- full involvement of specialized UN agencies and distinguished professional bodies in programme design, delivery and supervision;
- intensive delivery that meets the learning requirements of a European Master. This is possible through an optimal combination of distance learning with face-to-face interaction, together with applied project development and research work, in such a way as to minimize participants’ absence from work duties back home;
- multi-disciplinary coverage of the full range of technical competencies and professional skills for specific jobs in today’s knowledge economy;
- facilitation of access to internships with one of our institutional UN or professional partners;
- close coaching and learning support by dedicated tutors throughout the whole learning cycle.

Andreas Klemmer
Assistant Director
Turin School of Development

The Masters are intended for:

- university graduates from developing and developed countries who intend to work in the fields of development, governance and international trade;
- professionals in the public and private sectors, UN, EU, and multilateral agencies, foundations and NGOs.

Requirements:

- successful completion of a first level university degree (of at least 3 years’ duration);
- fluency in English (evidence of English language fluency required).

Career opportunities:

TSD graduates are well prepared to meet the entry profile requirements of international companies, governments, UN agencies and the NGO sector. They are ready to assume responsible jobs of the 21st century in the fields of development and international trade.

Students are exposed to a mix of academic study and professional practice that are the “best fit” for diverse cultural backgrounds.

Fellowships

A limited number of partial fellowships may become available through contributions by public and private sponsors in Italy on a competitive basis. These partial fellowships are intended to supplement the financial capacity of participants from developing and transition countries who would otherwise not be able to pursue their studies without external financial support.
The faculty of the Turin School of Development is comprised of a mix of renowned university professors, selected from a network of premium partner universities across the globe, along with senior practitioners from the UN System and key professional bodies. The faculty includes over 230 leading professors, professionals and UN experts from over 80 different institutions.

In addition, participants' learning is closely supported by dedicated tutors.

As of 2015, approximately 2500 alumni have successfully completed the graduation requirements of these programmes and are currently occupying important professional positions in their respective countries or internationally.

* This figure includes the students enrolled in the 2014-15 edition of the LL.M. in Intellectual Property which took place from September to December 2014.
In the 2014-15 academic year, the School enrolled 234 students from 91 different countries, comprised of 110 women and 124 men.
The Master of Laws in International Trade Law (LL.M.) is offered by the Turin School of Development in partnership with the University of Turin, the University Institute of European Studies (IUSE) and the United Nation Commission on International Trade Law (UNCITRAL).

This course was the first postgraduate course launched in 1991 by the International Training Centre in collaboration with the University of Turin and the University Institute of European Studies (IUSE). As of the 2010–11 academic year, the postgraduate learning content has been expanded and upgraded to a first level European Master. This is in response to increasing demand for higher levels of specialization in the fields of contract law and international trade as well as the establishment of the Turin School of Development in 2009.

The LL.M. Programme is designed to provide comprehensive coverage of the topics related to the globalization of supply chains, the vast expansion in international and regional trade in goods and services, as well as the accompanying technological developments like e-commerce and digital signatures which have all contributed to increasing complexity in the legal framework governing contractual transactions in a technologically interconnected global market.

The LL.M., now in its 5th edition, is an intensive one year course and is composed of three major learning components. The distance learning module lasts 14 weeks, the residential phase in Turin lasts 18 weeks and the preparation and submission of the thesis, four months.

Throughout the year, the participants are closely followed by two dedicated tutors.

For the 2014–15 edition of the Master, the Turin School of Development offered partial fellowships to seven eligible candidates.
Due to the integrated coverage of both the legal concepts and the applied practice sides of the various types of contracts in international trade, the LL.M. Programme has assembled a faculty of highly qualified law professors and experienced practitioners in order to impart to participants not only the legal knowledge for negotiating trade and related contractual issues but also the necessary competences for analysing complex situations and disputes in contracts and trade agreements.

The combination of academic resource persons and legal practitioners is a distinctive feature of this programme which enables smooth integration of theory with practice.

In the 2014–15 academic year, the LL.M. was taught by eighteen professors, seven UN officials, and twenty one practitioners, comprising a faculty of 46 lecturers.

The Scientific Committee is composed of:

- Gianmaria Ajani, Rector, University of Turin
- Roberto Caranta, Professor, University of Turin
- Luca Castellani, Legal Officer, UNCITRAL
- Mario Comba, Professor, University of Turin, President of the University Institute of European Studies
- Ralf Krueger, Manager, Sustainable Development Programme, ITCILO
- Franz Werro, Professor, University of Fribourg - Switzerland and the Georgetown University Law Centre
- Lorenza Mola, Professor, University of Turin
- Blerina Pogace, Programme Officer, Sustainable Development Programme, ITCILO
- Samuel Asfaha, Programme Officer, Employment Policy and Analysis Programme, ITCILO.
IP law is facing unprecedented challenges. Evolving issues like biotechnological inventions, software protection, digital rights management, copyright and the internet raise questions related to the continuous need to define an optimal interface between law and technology.

The curriculum aims to provide an in-depth examination of the classical topics of IP law, as well as a specialized analysis of the latest developments in the fields of patents, trademarks, domain names, copyright and related rights, design, software and databases, integrated circuits, biotechnological patents and plant varieties, the internet and e-commerce.

The LL.M. is composed of 3 different learning parts delivered over a 9 month period from June 2014 to February 2015.

The first phase consists of 3 WIPO modules offered through distance learning. The initial phase is designed to provide all the participants with a preliminary and homogenous background. The 3 distance learning modules are delivered from June to September.

The second phase consists of the residential part of the programme. It is an intensive face-to-face classroom learning period delivered at ITCILO campus. It starts with an introductory review of the current IPR regime followed by economic analysis of IPR law. This phase explores IP protection both at national, regional and international levels.

A Master of Laws in Intellectual Property will be awarded upon successful completion and fulfilment of the requirements of the three parts.

Throughout the year, the participants are closely followed by a dedicated tutor.

Each year, WIPO offers a number of full fellowships to cover both tuition and board and lodging. In the 2014–15 academic year, 14 full fellowships were granted by WIPO.
The diverse group of students and lecturers makes the LL.M. a truly international forum for discussion and exchange of knowledge, opinions and ideas coming from different legal systems.

In the 2014-15 academic year, the LL.M. was taught by 12 professors, 11 UN officials and 12 practitioners comprising a faculty of 35 lecturers.

The Scientific Committee is composed of:
- **Gianmaria Ajani**, Rector, University of Turin
- **Martha Chikowore**, Training Officer, WIPO Academy
- **Marcelo Di Pietro**, Director, WIPO Academy
- **Karen Lee Rata**, Head, Academic Institutions and Executive Program
- **Ralf Krueger**, Manager, Sustainable Development Programme, ITCILO
- **Giuseppe Casale**, Director, Turin School of Development, ITCILO
- **Alessandro Cogo**, Professor, University of Turin
- **Marco Ricolfi**, Professor, University of Turin.
The Master in Public Procurement Management for Sustainable Development is offered by the Turin School of Development in partnership with the University of Turin and the United Nations Commission on International Trade Law (UNCITRAL).

The Master explores the legislative, regulatory, organisational and managerial foundations of a modern public procurement system.

It familiarizes the graduates with a wide range of executive and managerial functions and builds competencies connected to public procurement management and its supervision. It provides direct access to expertise from academia, international organisations and think-tanks as well as the latest literature and cutting-edge research.

The Master is an intensive one-year programme and is structured in 3 major learning parts: an initial distance learning part of 17 weeks, the face-to-face phase in Turin of 18 weeks, and a last period of 4 months dedicated to the preparation and submission of the thesis.

The bulk of the content of the Master is modularized into 9 specialized knowledge areas (of one or two weeks duration each), which are open for enrolment by interested professionals. In 2015, 60 additional participants attended specialized modules.

For the 2014-15 edition of the Master, the School offered partial scholarships to 3 students.
The teaching faculty of the Master comprises renowned university professors, combined with leading practitioners from the UN System, professional associations and the private sector. In the 2014-15 academic year, the programme was delivered by 13 professors, 10 UN and EU officials and 14 practitioners for a total number of 37 lecturers.

The Scientific Committee is composed of:

- **Roberto Caranta**, Scientific Director of the Master and Professor, University of Turin
- **Blerina Pogace**, Programme Officer, Sustainable Development Programme, ITCILO
- **Gianmaria Ajani**, Rector, University of Turin
- **Gian Luigi Albano**, Head of Research and Development, Consip S.p.A., the Italian Public Procurement Agency
- **Pietro Paolo Biancone**, Professor, University of Turin
- **Mario Comba**, Professor, University of Turin
- **George Jadoun**, Former Chief of the Sustainable Development and Governance Programme, ITCILO
- **Gabriella Racca**, Professor, University of Turin
- **Davide Vannoni**, Professor, University of Turin
- **Valeri Malotchko**, Former Senior Procurement Officer, Sustainable Development and Governance Programme, ITCILO.
The Master provides participants with the relevant knowledge, tools and techniques to handle the challenges of developing and operating a public procurement system from the legislative, institutional, economic and managerial perspectives.

It prepares graduates for a wide range of executive and managerial functions connected with public procurement governance and management. Through the programme, participants acquire practical expertise to cope with the various public procurement functions.

It provides direct access to expertise from academia, international organizations and think-tanks, as well as the latest literature and cutting-edge research.

The Master is an intensive one-year course and is structured in three major learning phases. The distance learning modules last 18 weeks, the residential phase in Turin lasts 20 weeks and the preparation and submission of the thesis lasts 14 weeks.

Throughout the year, the participants are closely supervised by one of the codirectors of the programme and by tutors.

The learning content of the Master during the residential phase is modularized into 19 specialized modules of one-week duration each.

- Introduction to the international public procurement legal framework
- Recent reforms of national public procurement systems
- Economic principles in public procurement
- Political, economic and financial stakes in relation with public procurement systems
- Procurement guidelines of the International Financial Institutions (IFIs)
- Programme and project cycle management
- Procurement of works
- Procurement of consultant services
- Procurement of goods and non-intellectual services
- Management of the logistic chain: incoterms, insurances and contractual responsibilities
- Contract management
- Prevention and management of claims in the public procurement process
- Procurement planning
- Risk management in public contracts
- Public private partnership
- e-procurement
- Procurement audit: fight against fraud and corruption
- Public contracts and sustainable development.
The faculty of the Master is composed of renowned university professors, combined with leading practitioners from UN System organizations, Multilateral Development Banks, professional associations, public sector and the private sectors.

In the 2014–15 academic year, the Master was taught by 14 university professors, six officials from International Organizations and 12 practitioners from the public and private sectors giving a total number of 32 lecturers coming from 10 different countries and 21 different institutions.

The Scientific Committee is composed of:
- Gianmaria Ajani, Rector, University of Turin
- Ralf Krueger, Manager, Sustainable Development Programme, ITCILO
- Marie-Hélène Weber-Goubin, Executive Director, continuous education, Sciences Po Paris
- Mario Comba, Professor, University of Turin
- Guillaume Mercier, Senior Programme Officer, Sustainable Development Programme, ITCILO
- Laurence Folliot-Laliot, Professor, University of Nanterre
- Giovanni Balcet, Professor, University of Turin
- Roberto Caranta, Professor, University of Turin
- Gabriella Racca, Professor, University of Turin
- Coumba Diop, Programme Officer, Employment Policy and Analysis Programme, ITCILO
- Rosario Ferrara, Professor, University of Turin
The M.Sc. in Applied Labour Economics for Development is offered by the Turin School of Development, the University of Turin and the Institut d’Etudes Politiques de Paris (Sciences Po) in partnership with the Laboratorio Revelli (LABOR), the ILO, the Institut de Recherche pour le Développement (IRD/DIAL), the United Nations Economic Commission for Latin America and the Caribbean (ECLAC) and the World Bank.

The dynamic and complex process of development and globalization calls for an enhanced understanding of how to support more and better jobs in different development contexts. In all countries, poor and rich, the conviction is growing that labour is not a commodity, that labour markets are socially embedded, and that both the quantity and quality of employment is fundamental to responsible growth and the fight against poverty and social exclusion. In this context, the social demand for expertise in how to place decent employment at the heart of economic and development policies, and how to evaluate the impact of such policies is rising.

The Master, in its fifth edition, is a response to the need for more diverse expertise in the design and evaluation of evidence-based policies, in which international labour standards and fundamental rights at work go hand in hand with job creation and productive employment. It is intended to prepare students and professionals from both advanced and developing countries to become experts in designing, analysing and evaluating policies that place employment at the core of economic, social and development policy-making.

The Master is an intensive course of 16 months duration and is structured in three major learning cycles. The distance learning modules last 12 weeks, the residential phase in Turin lasts 16 weeks and the preparation and submission of the thesis cover nine months. Throughout the year, the participants are closely followed by two dedicated tutors.

The programme is delivered as a first level Master of Science by the Department of Economics of the University of Turin and as an Executive Master by the Institut d’Etudes Politiques de Paris (Sciences Po).
The students benefit from the fact that the courses are taught by a mix of lecturers, researchers, practitioners and experts from bilateral and international agencies. The programme builds on research findings and tools developed by the ILO, ECLAC, the World Bank and the academic and research institutions associated in the programme.

In the 2014-2015 academic year, the programme was delivered by 11 professors, 11 UN officials and seven practitioners giving a total number of 27 lecturers coming from 15 different institutions.

The Advisory committee is composed of:
- **Samuel Asfaha**, Programme Officer, Employment Policy and Analysis Programme, ITCILO
- **Sandrine Cazes**, Senior Economist, OECD
- **Rafael Diez de Medina**, Director, Department of Statistics, ILO
- **Pascual Gerstenfeld**, Chief of Statistics Division, ECLAC
- **Nicolas Péjout**, Director of Executive Education, Sciences Po
- **Marie-Hélène Weber-Goubin**, Responsable de Programmes, Executive Education, Sciences Po
- **Alexandre Kolev**, Head of Social Cohesion Unit, OECD
- **Jacques Le Cacheux**, Professor, University of Pau and Director of Economic Research Department at Sciences Po
- **Roberto Leombruni**, Professor, University of Turin and Senior Researcher at the LABORatorio R. Revelli
- **Moazam Mahmood**, Deputy Director, Research Department, ILO
- **Christophe Nordman**, Research Economist, IRD/DIAL
- **Lia Pacelli**, Scientific Director and Professor, University of Turin and Researcher at the LABORatorio R. Revelli
- **Silvia Pasqua**, Professor, University of Turin
- **Maria Laura Sanchez-Puerta**, Senior Economist, World Bank
- **Sher Verick**, Senior Employment Specialist, ILO.

The Scientific Committee is composed of:
- **Lia Pacelli**, Scientific Director and Professor, University of Turin and Researcher at the LABORatorio R. Revelli
- **Silvia Pasqua**, Professor, University of Turin
- **Roberto Leombruni**, Professor, University of Turin
- **Samuel Asfaha**, Programme Officer, Employment Policy and Analysis Programme, ITCILO
- **Rafael Diez de Medina**, Director, Department of Statistics, ILO
- **Sher Verick**, Senior Employment Specialist, ILO.
The Master in Management of Development is offered by the Turin School of Development in partnership with the University of Turin.

The programme offers an applied learning opportunity to explore the theoretical, conceptual and operational frameworks for management of development from a multidisciplinary perspective i.e., integrating socioeconomic policies with in-depth understanding of the legal, institutional and managerial contexts for effective implementation of national development programmes and projects.

The content and the learning delivery methods are designed to impart to the participants the full spectrum of competencies needed in order to effectively deal with the challenges facing today’s development professionals in their pursuit of social and economic progress while preserving the living environment for future generations.

The programme’s objective is to provide for personnel aiming to work in the field of sustainable development with the analytical and operational competencies that are indispensable for effective participation in the results-based framework of national development.

The programme’s duration is one year structured in three major learning parts. The distance learning modules last 12 weeks, the residential phase in Turin lasts 18 weeks and the preparation and submission of the thesis lasts three months. Throughout the year, the participants are closely followed by four dedicated tutors for the four core modules: economics, institutional design, sociology, law and project management.

The combination of academic resource persons and development practitioners is a distinctive feature of this programme which enables the smooth integration of theory with practice.

For the 2014–15 edition of the Master, the Turin School of Development offered partial fellowships to four eligible candidates.

Participants will benefit from the close support and involvement of four specialised tutors who will assist and advise them throughout the learning period.
The core faculty is made up of senior professors from the University of Turin and other renowned international universities and development specialists from the International Training Centre of the ILO, UNDP and other UN System organizations.

In the 2014–15 academic year, the Master was conducted by 22 professors, 3 UN officials and 4 practitioners comprising a faculty of 28 lecturers.

The Scientific Committee is composed of:

- **Gianmaria Ajani**, Rector of the University of Turin
- **Astrig Tasgian**, Professor, University of Turin
- **Ralf Krueger**, Manager, Sustainable Development Programme, ITCILO
- **Guillaume Mercier**, Senior Programme Officer, Sustainable Development Programme, ITCILO
- **Jean Philippe Platteau**, Professor, University of Namur
- **Alessandra Venturini**, Professor, University of Turin.
The two Masters in World Heritage and Cultural Projects for Development, one in English and the other in Spanish, aim to impart the necessary competencies and skills to participants in the conservation and promotion of World Heritage Sites, as well as in the conceptualization of sustainable projects designed around a wide spectrum of cultural activities in the fields of natural and cultural heritage, creative industries, museums and tourism.

The Programme provides a solid foundation in a variety of cultural economics topics and the value chain of cultural and natural sites. It explores in detail the economic, social, institutional and legal considerations that govern the diverse categories of UNESCO-designated World Heritage Sites.

The Programme also puts emphasis on strategic management competencies for the preservation and promotion of these sites as well as on monitoring the efficacy and adequacy of site management plans and associated cultural projects.

The English language edition of the Master takes place in Turin and is designed by the University of Turin, the Politecnico di Torino, and the International Training Centre of the ILO (ITCILO). The Spanish language edition of the Master, which focuses on Latin America, takes place in Barcelona and is designed by the University of Barcelona, the University of Turin and the ITCILO. Both Masters are supported by the UNESCO World Heritage Centre.

The Masters are structured in three major learning cycles. They start with 10 weeks of distance learning. The residential phases start in January of the following year and last between 12 and 16 weeks. The rest of the year is spent working at a distance on the finalization of a project, which is the Master thesis. Throughout the learning cycles, students are supported by two dedicated tutors for each Master.

Faculty

The Masters has a strong international faculty including Professor David Throsby from Macquarie University, Professor Pierre Jean Benghozi from Ecole polytechnique, Professor Andy Pratt from City University London, Professor Xavier Greffe from University Paris I-Sorbonne, Professor Lluis Bonet from University of Barcelona and Professor George Yudice of the University of Miami, amongst others. Officials from UNESCO, ILO and other international organizations also teach on the Masters.

In Memoriam

In memory of the late Prof. Walter Santagata, founder of the Master - “...who was a bright source of inspiration and motivation for all his students” (a former participant of the Master) - Prof. Santagata was Professor of Cultural Economics at the University of Torino. He was Director of EBLA CENTER (International Center for Research on the Economics of Culture, Institutions, and Creativity) and CSS (Centro Studi Silvia Santagata).
The English language edition of the Master is supervised by:

- **Patrizia Lombardi**, Scientific Director, Professor and Head of the Inter-university Department of Regional and Urban Studies and Planning of the Politecnico di Torino and University of Turin
- **Carlo Salone**, Co-Scientific Director and Associate Professor, University of Turin
- **Giovanna Segre**, Co-Director and Professor, IUAV University in Venice
- **Margarita Lalayan**, Senior Programme Officer, Enterprise, Microfinance and Local Development, ITCILO
- **Linda Deelen**, Manager, Enterprise, Microfinance and Local Development, ITCILO.

The Scientific Committee of the English Master includes the above members plus academics nominated by the University of Turin and the Director of the Turin School of Development.

The Spanish language Master is supervised by:

- **Xavier Roigé**, Scientific Director, Dean of the Faculty of Geography and History of the University of Barcelona
- **Lluis Bonet**, Scientific Director and Professor, University of Barcelona
- **Maria José Mallo**, Programme Officer, Enterprise, Microfinance and Local Development, ITCILO
- **Linda Deelen**, Manager, Enterprise, Microfinance and Local Development, ITCILO.

The Scientific Committee of the Spanish edition also includes two academics nominated by the University of Turin and the Director of the Turin School of Development.
In 2012–13 the first edition of the Master in Occupational Safety and Health was launched. The programme is designed to contribute to the expansion of competent OSH professionals. Becoming a safety and health professional requires multidisciplinary training. The OSH profession calls for a broad-based educational background combined with specialized knowledge in physical sciences (medicine, physics, chemistry and engineering), social sciences (behaviour, motivation and communication), and the principles and concepts of management.

The new Master in Occupational Safety and Health has been redesigned as an intensive one year course structured into three phases.

The first phase is a 20 week online distance learning module, followed by 11 weeks of residential training in Turin and then a second distance phase of 21 weeks for the preparation of the dissertation.

This first edition was especially designed and delivered only to previous participants of the Postgraduate course in Occupational Safety and Health in the Workplace. The first phase was integrated with three new modules, while the second phase was reduced to eight weeks of residential training.
The teaching team is selected for its professional experience and expertise. It consists of academics and OSH practitioners; senior professors from the University of Turin and other renowned universities; OSH experts from the ILO and other international organizations and OSH specialists working in the field.

The members of the Scientific Committee are:

- **Enrico Pira**, Scientific Director and Professor, University of Turin, Faculty of Medicine and Surgery, Department of Traumatology, Orthopaedics and Occupational Medicine, Director II Chair of Occupational Medicine
- **Giuseppe Massazza**, Associate Professor, University of Turin, Faculty of Medicine and Surgery, Department of Traumatology, Orthopaedics and Occupational Medicine
- **Canzio Romano**, Associate Professor, University of Turin, Faculty of Medicine and Surgery, Department of Traumatology, Orthopaedics and Occupational Medicine
- **Ermanno Capellaro**, Researcher, University of Turin, Faculty of Medicine and Surgery, Department of Traumatology, Orthopaedics and Occupational Medicine
- **Luisa Guimaraes**, Manager, Social Protection, Governance and Tripartism, ITCILO
- **Félix Martín Daza**, Senior Programme Officer, Social Protection, Governance and Tripartism, ITCILO.
Close to the historic heart of Turin, the campus is a unique and pleasant learning environment, with conference, training and residential facilities distributed over 21 buildings set in ten hectares of riverside parkland.

The various buildings are organized in five clusters representing the world’s continents: Americas, Africa, Asia, Europe, and Oceania.

On this compact and functional campus, people come from all over the world to live and learn together in a stimulating international environment.

Purpose-built rooms and state-of-the-art equipment help to maximize learning and knowledge-sharing.

All residential services are available for a pleasant stay, including cultural and social events in the evenings and weekends.

- 204 single bedrooms, 72 double bedrooms and 12 suites
- Reception open 24 hours a day: reception desk, porter service, shuttle service to airport, taxi service, left luggage facilities, safe, sale of bus tickets and telephone cards
- Cafeteria/canteen: large choice of meals prepared with top-quality local products, grill and pizza
- Full-service restaurant: à la carte menu with traditional Italian cuisine
- Catering services: a wide selection of options, from finger food buffets to themed banquets, incorporating the best local produce and catering to all dietary requirements
- Coffee lounge/bar with entertainment events
- Medical service
- Post office
- Travel agency
- Participant services: info desk, social events, musical entertainment, excursions, gift shop
- Internet access: free in all bedrooms and classrooms
- Internet corner open 24 hours a day
- Sport and fitness: gym, football pitch and three tennis courts
- Laundry services
- Bank
- 24h security service.
In the Academic Year 2015-2016 the International Training Centre of the International Labour Organization (ITC-ILO), in partnership with the University of Turin, Italy, will offer a new Master’s Programme in Industrial and Employment Relations. The Master aims at developing specialized multidisciplinary knowledge in the field of industrial and employment relations from a comparative viewpoint. It will provide participants with a deep theoretical and practical understanding of industrial and employment relations systems in the world, by looking into recent changes and trends in the major economic geographical areas. Furthermore, it will offer a range of learning situations in which participants can enhance their analytical and problem-solving skills.

The Master combines the sound academic background of the University of Turin with the ITC-ILO’s international training experience. An international approach has been applied to the content, the methodology as well as to the composition of the faculty.

The faculty will be selected for its professional experience and subject knowledge. It will consist of academic resource persons and practitioners.

At the end of the Master a first level Master’s Degree from the University of Turin (60 certified university credits) will be issued to the participants who fulfil all of the following conditions:

- the administrative requirements and documents required by the University of Turin;
- attendance of training sessions during the residential phase (only participants with at least 95% attendance will be entitled to apply for the degree);
- submit the assignments within the set deadlines and quality requirements;
- pass the prescribed examinations demonstrating the level of competence required by the Scientific Committee.

The Scientific Committee is composed of:

- **Fiorella Lunardon**, Scientific Director and Professor, University of Turin
- **Gianmaria Ajani**, Rector, University of Turin
- **Laura Scomparin**, Director, Department of Law, and Professor, University of Turin
- **Guido Bonfante**, Professor, University of Turin
- **Paolo Tosi**, Professor, University of Turin
- **Moussa Oumarou**, Director, Governance and Tripartism Department, ILO
- **Giuseppe Casale**, Director, Turin School of Development, ITC-ILO
- **Fernando Fonseca**, Senior Programme Officer, Social Protection, Governance and Tripartism, ITC-ILO
- **Sylvain Baffi**, Programme Officer, Social Protection, Governance and Tripartism, ITC-ILO.

As an alternative to the full-fledged Master’s Programme, participants may choose to attend the Certificate of Achievement course, which covers specific topics, and not the entire Master’s Programme. They will attend a minimum of 4 weeks of the face-to-face phase in Turin up to a maximum of 12 weeks.

At the end of the chosen period, participants will be required to pass an examination in order to receive a Certificate of Achievement. They will not participate in the distance learning phase or be required to prepare a thesis.
Staff of the School

Director
- Giuseppe Casale, Director of the Turin School of Development and Deputy Director of the International Training Centre of the ILO

Assistant Director
- Andreas Klemmer, Assistant Director of the Turin School of Development and Director of Training of the International Training Centre of the ILO

Activity Managers
- Samuel Asfaha, Activity Manager to the Master in Applied Labour Economics for Development and Master of Laws in International Trade Law
- Ralf Krueger, Activity Manager to the Master of Laws in Intellectual Property, Master in Management of Development and Master in Public Procurement Management for Sustainable Development
- Margarita Lalayan and Maria José Mallo, Activity Managers to the Master in World Heritage and Cultural Projects for Development and the Master in Patrimonio Mundial y Proyectos Culturales para el desarrollo
- Felix Martin-Daza, Activity Manager to the Master in Occupational Safety and Health
- Guillaume Mercier, Activity Manager to the Master in Gouvernance et management des marchés publics en appui au développement durable
- Blerina Pogace, Co-Activity Manager to the Master in Public Procurement Management for Sustainable Development.

General Coordination and Administration
- Cristina Leonetti.

Secretaries to the Masters’ Programmes
- Lesley Cubas, Secretary to the Master in Public Procurement Management for Sustainable Development
- Tiziana Grassone, Secretary to the Master of Laws in Intellectual Property and the Master in Management of Development
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UNESCO United Nations Educational, Scientific and Cultural Organization

In cooperation with UNESCO's World Heritage Centre

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